## **Metrics Comparison - JPL Acquisition Division to CAPS**

(Revised 4/15/02)

Acq CAPS Description FY02 (FYTD)\*\* FY01 Minimum Maximum Median Mean Total encumbrance \$ as a % of sales (funding) \$ 34.40% 58.11% 39.4% 22.1% 60.8% 37.5% 7 n/a 0.9% 0.4% 2 Division operating expense \$ as a % of sales (funding) \$ 0.97% 1.5% 0.9% 0.77% Purchasing operating expense \$ as a % of sales (funding) \$ n/a 3 8 \* Materiel operating expense \$ as a % of funding \$ 0.62% n/a 1.4% 0.1% 2.3% 1.6% 9 Division operating expense \$ as a % total encumbrance \$ n/a 1.67% 2.2% 1.2% 3.5% 2.1% Purchasing operating expense \$ as a % total encumbrance \$ 2.25% n/a 5 10 \* Materiel operating expense \$ as a % total encumbrance \$ 1.80% n/a 4.1% 0.2% 6.5% 4.0% 2.3% 13 Total purchasing headcount as a % of total company headcount 2.62% 3.37% 1.1% 4.8% 2.2% 6 7 14 \* Total materiel headcount as a % of total company headcount 3.50% n/a 4.5% 1.2% 11.1% 4.1% 8 15 Total division supervisor/manager headcount as % of total division headcount n/a 8.38% 13.1% 6.8% 23.1% 12.7% 8.60% Total purchasing supervisor/manager headcount as % of total purchasing headcount n/a 9 16 Total division buyer headcount as % of total division headcount n/a 59.28% 70.0% 50.0% 88.9% 67.7% Total purchasing buyer headcount as % of total purchasing headcount 59.43% n/a 10 18 Total other division professional headcount as a % of total division headcount n/a 19.16% 9.2% 1.5% 18.2% 7.1% Total purchasing other professional headcount as a % of total purchasing headcount 25.14% n/a 19 Total division clerical headcount as a percent of total division headcount n/a 13.17% 8 2% 2 2% 14.0% 7 7% 11 10.30% Total purchasing clerical headcount as a percent of total purchasing headcount n/a 12 20 \* Total materiel supervisor/manager (exempt) headcount as a % of the total materiel headcount 8.60% n/a 9.9% 2.6% 24.5% 9.3% 13 21 \* Total material buyer headcount as a % of total material headcount 59.43% n/a 37.3% 15.0% 75.0% 27.3% 23 \* 12.60% 21.0% 14 Total materiel "other" professional (exempt) headcount as a % of total material headcount n/a 1.1% 41.9% 21.4% 24 \* Total material clerical (non-exempt) headcount as a % of total material headcount 10.30% 34.6% 10.5% 96.6% 27.1% 15 n/a 16 25 Total Sales (funding) \$ per employee n/a 8,472,927 15,085,701 4,424,779 29,777,778 12,437,500 Total Sales (funding) \$ per purchasing employee \$5,628,670 n/a Total sales (funding) \$ per buyer 26 n/a 14,292,715 33,500,000 13,266,667 17 16,481,025 4,524,887 Total sales (funding) \$ per professional (exempt) purchasing employee \$9,471,321 n/a \$5.628.670 18 27 \* Total funding \$ per materiel employee n/a 7.912.622 3,000,000 24,068,966 5.933.333 29 Total encumbrance \$ per employee n/a 4,918,668 5,481,475 2,654,867 12,333,333 5,824,176 19 Total encumbrance \$ per purchasing employee \$1.937.424 n/a 20 30 \* Total encumbrance \$ per material employee \$1.937.424 2.883.985 1.039.675 2.107.817 n/a 739,310 21 32 Total encumbrance per buyer n/a 8,305,788 5,674,110 2,714,932 13,875,000 4,415,533 Total encumbrance \$ managed by the purchasing dept per professional (exempt) purchasing employee \$3,260,088 n/a 22 33 \* Total encumbrance \$ managed by the purchasing dept. per materiel employee ? n/a 2,634,279 1,039,675 5,862,069 2,000,000 23 39 Total encumbrance spent for total line items ? 2.243 5,720 2,020 9,398 6.249 DISCREET DISCREET 31.053 25,000 40 Avg annual direct salary (excluding benefits) of entry level college grad 35,000 32,000 24 4.50% 11.7% 0.0% 25 41 Avg number of purchasing employees who hold the C.P.M. designation n/a 50.0% 6.5% Avg # of hours per year a professional employee spent in formal training 26 42 17.3 35 46 12 140 40 20 40 47 27 43 Active suppliers per buyer 51 14 173 28 47 Total \$ per active supplier \$162,926 209,978 162.828 16,316 449.580 112,173 29 47 Total \$ per active supplier industry \$156.060 216.424 n/a n/a n/a n/a

JPL

**JPL** 

**CAPS 1998** 

30	47	Total \$ per active supplier university
31	50	The cost to operate the division per active supplier
32	52	% of active suppliers that account for 90% of total encumbrance
33	54	Change in # of active suppliers during the reporting period.
34	55	% of encumbrance spent with small disadvantaged suppliers
35	55	% of encumbrance spent with small woman-owned suppliers
36	55	% of encumbrance spent with small business suppliers
37	55	% of encumbrance spent with small disadvantaged woman-owned suppliers
38	55	% of encumbrance spent with HBCU/OMI suppliers
39	55	% of encumbrance spent with large business suppliers
40	55	% of encumbrance spent with foreign business suppliers
41	55	% of encumbrance spent with non-profit suppliers
42	65	% of transactions processed through P-Card
43	65	% of transactions processed through JIT
44	65	% of transactions processed through BPAs
45	66	% of \$ processed through P-Card
46	66	% of \$ processed through JIT
47	66	% of \$ processed through BPAs
48	68	% of total purchase \$ for subcontracts over \$500,000
49	71	% of all purchased lots that are rejected
50	75	% of all purchased lots that are received on or before their required date
51	77	% of requisitions that are received by the buyers in time to meet the required dated
52	79	Spot Buys Lead Time (by \$: under \$2500, \$2500-10K, 10K-100K, and 100K-250K)
53	85	Inventory record accuracy

## LEDGEND:

\$306,988	387,099	n/a	n/a	n/a	n/a
\$3,673	3,516	3,658	474	11,471	2,719
6.00%	7.9%	13.5%	1.0%	30.0%	13.4%
46.90%	-11.2%	-11.6%	-50.0%	10.0%	-9.6%
21.20%	10.8%	5.3%	2.0%	10.2%	6.0%
7.50%	4.4%	3.2%	0.9%	7.4%	2.5%
40.10%	31.3%	45.7%	20.0%	76.6%	46.0%
4.40%	2.3%	1.6%	0.4%	5.7%	1.0%
1.00%	1.1%	0.1%	0.0%	0.6%	0.0%
59.90%	57.8%	51.4%	23.4%	76.3%	51.8%
1.80%	1.2%	9.7%	1.0%	40.0%	6.0%
2.00%	1.9%	0.0%	0.0%	1.0%	0.0%
pending	26.6%	6.8%	0.0%	40.0%	2.0%
pending	30.5%	5.5%	0.0%	29.3%	0.5%
pending	3.9%	32.0%	1.5%	95.0%	25.0%
1.79%	1.60%	1.7%	0.0%	10.0%	0.8%
1.88%	1.67%	0.5%	0.0%	2.0%	0.1%
0.99%	0.90%	37.7%	1.8%	91.0%	24.3%
66.40%	47.70%	44.7%	17.0%	80.0%	43.0%
pending	n/a				
pending	n/a				
pending	n/a				
pending	n/a				
pending	n/a				

<sup>&</sup>quot;no graph" = one year of data is available, thus no means for a comparison chart.

<sup>\* =</sup> new metric as of 2nd quarter FY 2002

<sup>\*\* =</sup> Metrics through 2nd quarter FY 2002